



# The Kaghan Flame

A Quarterly Newsletter of The Kaghan Memorial Trust

Summer 2011 (April-June)

## KMT/KMS's Fourth Curriculum Workshop

The Kaghan Memorial School's (KMS's) curriculum is being tailored directly to the needs of our students and to our goal of delivering quality education to them. This curriculum is essentially an amalgamation of the British and Pakistani National Curricula, drawing on the best and most applicable components of each and with some customised elements added that address the specific situation of the children of Kaghan. This curriculum shall



expose KMS students to a cross-curricular model of education based upon modern teaching techniques. As the School completes the first term of its third year of full-fledged operations, finalising the KMS Junior School Curriculum on a priority basis is essential to our mission of providing our students with the same opportunities that are available to their more privileged counterparts who have the means to enrol in costly private schools.

In response to recommendations made at an internal curriculum workshop at the beginning of 2011, the Kaghan Memorial Trust's (KMT's) fourth Curriculum Workshop was held in Dunga Gali on the weekend of 7th and 8th May, 2011. The KMS international academic team presented the amended version of the KMS Junior School curriculum to an audience of external educationalists, KMT's Board of

Trustees, KMT Head Office staff and sixteen local teachers. The goal of the workshop was to evaluate and approve the curriculum of the eight subjects taught at KMS, from Kindergarten to Grade Five.

Two experienced external educationalists, Ms. Meraj Humayun Khan, the Chief Executive of De Laas Gul Welfare Programme and Ms. Faryda Fayz, the Head Mistress of Islamabad Grammar School were invited to the workshop. Their contributions were invaluable.

Eight standards were presented to the participants over the course of the two day workshop. Review and discussion of the Islamiyat, Urdu, Art and Physical Education Standards took place on day one, and the English, Social Studies, Science and Maths Standards were presented on the second day.

By the end of the weekend, six of the eight standards were finalised and approved. It was furthermore agreed that there were a few amendments required in the Islamiyat and Social Studies standards, and that these would be finalised by the KMS Academic team, in consultation with the external experts, within 4-8 weeks of the workshop. It was also decided by the workshop participants that since the nature of changes recommended in the curriculum of the two remaining subjects were relatively minor, there was no need to organise a follow-up workshop to review the final drafts of those standards. The curriculum for these subjects could therefore be implemented by the KMS academic team once the recommendations had been incorporated into them.

This, in effect, completes the KMS Junior School curriculum development process that started in September 2008. Following this, the curriculum for Grades 6 to 8 of the Senior School will now be developed while the curriculum that has already been approved will be reviewed, updated and improved each year.

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## The Managing Trustee's Quarterly Overview

Another quarter and another financial year have again come to a close. Time literally seems to be flying as KMT moves steadily from one quarter and one challenge to the next.

The new School term that started in March progressed more or less like clockwork during the quarter with the academic team doing an excellent job of settling the new children in and of implementing the educational programme in the classrooms. Operations at the School in fact ran so smoothly that there is almost nothing significant to report in that regard - and that is most certainly the most remarkable achievement to the KMS teams, both academic and administrative. All I can say is well done to all concerned!!



While the School ran smoothly due to all the hard work put in by the staff, the academic team also found time during the term to rework and improve the curriculum for the Junior School (Grades Kindergarten to 5) that had previously been reviewed in January. The revised curriculum was presented to the Trustees and invited educationalists at KMT's fourth Curriculum Development Workshop in early May, and the effort put into this latest version of the curriculum was reflected in the fact that the curricula for 6 out of the 8 subjects presented were approved during the workshop. Furthermore, the modifications and improvements in the remaining two subject standards, as recommended during the review, were considered manageable enough for the Trustees to agree that these could be made by the academic team in consultation with the invited external educationalists without a need to re-present the curricula for those two subjects again for review. This is a major breakthrough, as KMS finally has a workable curriculum after almost three years of progressive and complementary efforts by various KMT teaching teams to reach this goal. The task for the future is to continually update and improve this curriculum each year, and also to develop the curriculum for grades 6, 7 and 8. From Grade 9 onwards KMS will be following the standard O and A Levels curriculum of an established British examination board. For the time being, however, I must again complement a job well done by the KMT academic team, and especially by all the international volunteer teachers who contributed to this process since September 2008.

On the fundraising front, KMT hosted an excellent Spring Social in Islamabad in April, raising a healthy sum of over Rs. 700,000 from the night; the highest return from any such social event to date. The evening was a wonderful affair attended by around 220 guests, all of whom had an entertaining time that left most asking about when the next such event would be organised.

The KMT Head Office team also spent a significant amount of their time during these three months on making arrangements for several large and important events and fundraisers coming up in the next quarter. These are: the KMS Medical Camp 2011, the KMT Charity Fundraising Drive and Lucky Draw 2011, the KMS Sports Day 2011 and, most critically, our first major fundraiser in two and a half years, our "TCKP Tour of The Himalayas 2011" International Mountainbike Race. The next quarter is going to be busy!

Going back past the quarter and looking at the whole of the last financial year (FY), we can take satisfaction in the fact that after a near disastrous previous year, KMT managed to turn things around quite successfully during FY 2010-2011. This year KMT almost doubled its fundraising returns as compared to the previous year, from Rs. 11.6 million to Rs. 22 million. The Trust also strengthened its Head Office team and operational programme over the past 12 months, and this has added robustness and vigor to the fundraising programme that is evident from the returns during the year; by far the highest



## The Managing Trustee's Quarterly Overview

(Continued from page 2)

in any year since KMT's inception.

There is, however, always another side to every story, and while fundraising has improved impressively this past year, KMT's operational and developmental costs have also escalated drastically over the same period, to the extent that the Trust still had to increase its borrowing by around Rs. 4.8 million during the year to meet costs. As in the past, this credit

came in the form of interest-free loans and interest-free suppliers' credit. While those forms of financing do not cost KMT in terms of charges, the challenge still remains for the Trust to remove its dependence on such assistance and to become completely self-sufficient financially.

This is a goal that we will again focus on in the new financial year, and God

willing, with the continued support of our benefactors, we are determined to prevail in our efforts.

Thank you again to all of our donors and friends.

With warm regards,

*Khurram Khan*  
*July 2011*

## Prefect Selection and Inter House Activities

In order to inculcate values of responsibility and leadership amongst the KMS students, it was decided to appoint prefects in the higher classes at the School starting from the 2010 Academic Year. Based on their perceived abilities to lead their peers, two prefects and two vice prefects (one boy and one girl in each role) were selected by their teachers from each class in Grades 2 and 3. 16 of the most responsible and trustworthy boys and girls have therefore been chosen as prefects for the current year. The main responsibility of these prefects is to organise their houses before and during morning assembly. The prefects collect hats and homework books, and ensure that all students are quiet and orderly for the start of assembly. They take their role very seriously and can be seen writing lists of 'disruptive' children and hiding these in their desks. Aside from assembly duties, the prefects also help to keep their classmates settled between lessons, as well as helping to enthuse their respective houses for inter house activities.

After last year's exciting Sport's Day

generated a little friendly competition amongst the children and staff, it was decided this year that inter house events would be held on a fortnightly basis at KMS. To further liven up the events, the STA's took it upon themselves to choose 'war cries' for the four Houses. A few days were spent teaching the children of Eagle House a variation of Queen's 'We Will Rock You'. Survivor's 'Eye of the Tiger' became 'Eye of the Ibex', and the children in Bear House were introduced to Tina Turner's 'Simply the Best' (Bears are better than all the rest). The children in Wolf House enjoy singing 'Who Let the Wolves Out'. The students can be heard practicing their songs all over campus, on the playground, during morning meeting, walking to class and after school.

Every second Friday, halfway through lunch, students and staff alike hurry to the ground excited and ready to compete and cheer on their friends. As international and local staff are also

assigned Houses, there is often friendly banter between them as well. This quarter, 15 girls and 15 boys from each house participated in a Tug of War. The final was Eagle vs. Wolf, with Eagle proving too strong and managing to pull their way to victory with ease. A second event was a Baton Relay, and each House



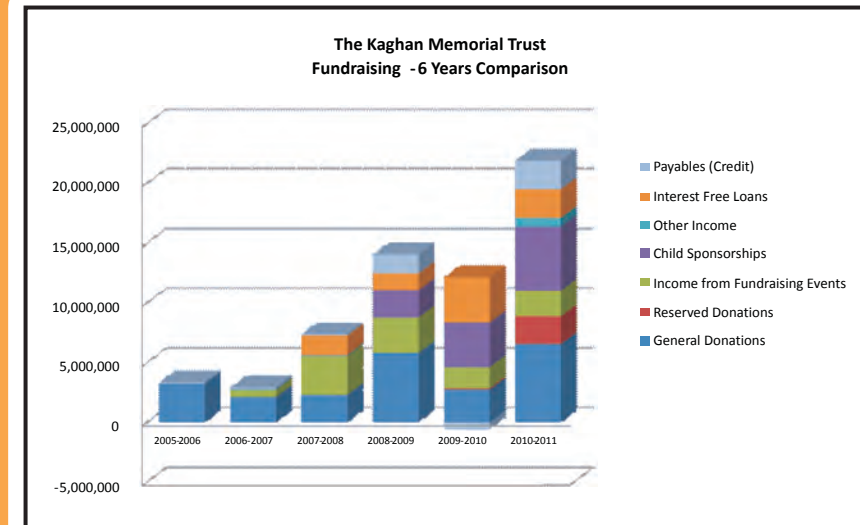
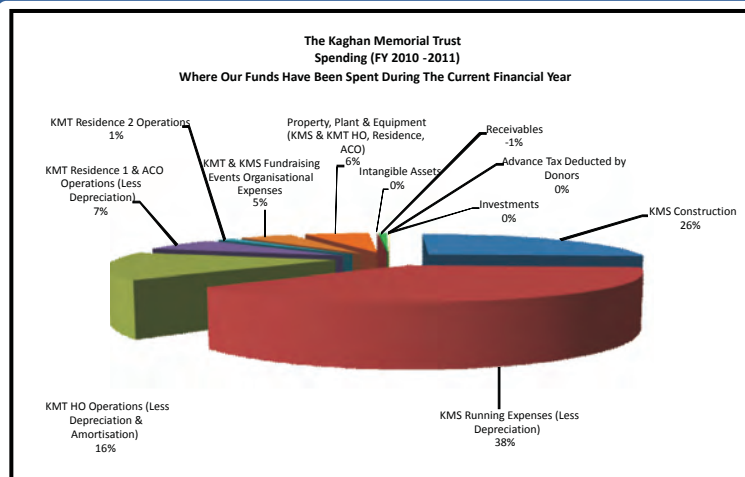
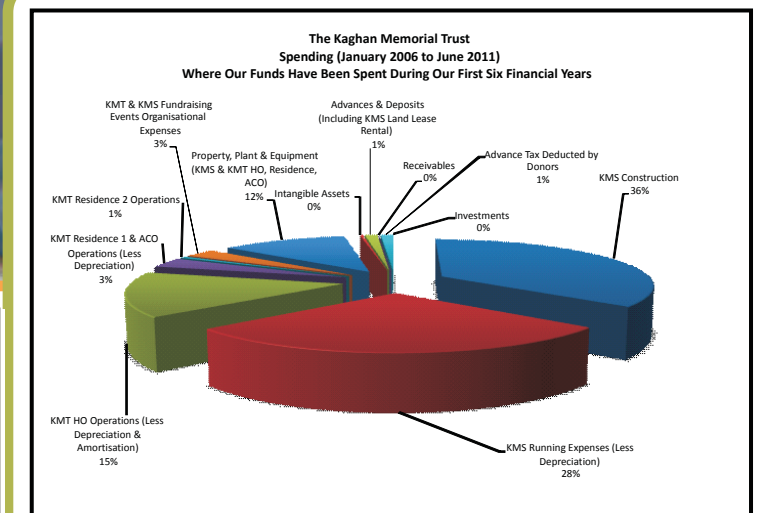
had a team of two boys and two girls. Sadly, Bear House was disqualified, as one of their runners became confused and started running too early. Wolf House reigned supreme in this event. Staff and students look forward to future events, and especially to Sport's Day 2011.

**Jonelle Lorantas, STA**

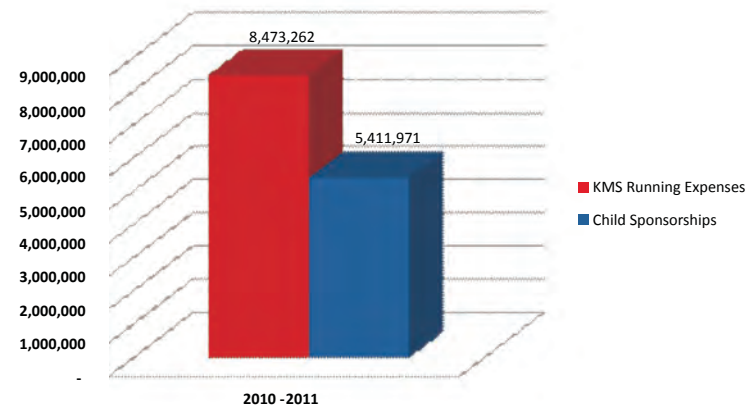
# FINANCIAL OVERVIEW OF THE YEAR THAT ENDED ON JUNE 30, 2011



The Kaghan Memorial Trust							
Fundraising over 6 Financial Years Ending June 30, 2011							
Fundraising Head	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	TOTAL
General Donations	3,278,338	2,164,923	2,344,061	5,841,216	2,757,697	6,570,644	22,956,879
Reserved Donations	0	0	0	0	120,654	2,361,467	2,482,121
Income from Fundraising Events	0	577,633	3,207,042	2,960,717	1,757,704	2,100,720	10,603,816
Child Sponsorships	0	0	0	2,289,680	3,755,265	5,411,971	11,456,916
Other Income	0	70,000	100,000	0	11,640	708,415	890,055
Interest Free Loans	0	0	1,651,892	1,391,900	3,774,432	2,393,001	6,818,224
Payables (Credit)	96,962	116,304	102,978	1,597,281	-559,921	2,389,447	3,743,051
<b>Total Fundraising Income</b>	<b>3,375,300</b>	<b>2,928,860</b>	<b>7,405,973</b>	<b>14,080,794</b>	<b>11,617,471</b>	<b>21,935,665</b>	<b>61,344,063</b>
<b>Donations In-Kind</b>	<b>0</b>	<b>125,000</b>	<b>965,000</b>	<b>2,237,500</b>	<b>980,000</b>	<b>1,343,000</b>	<b>5,650,500</b>
<b>Overall Fundraising Returns (Income + Donations In-Kind)</b>	<b>3,375,300</b>	<b>3,053,860</b>	<b>8,370,973</b>	<b>16,318,294</b>	<b>12,597,471</b>	<b>23,278,665</b>	<b>66,994,563</b>

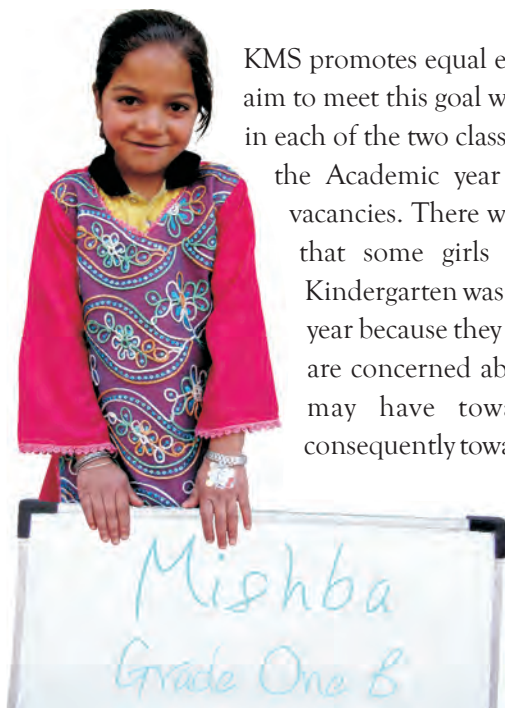


**Kaghan Memorial School**  
Operational Costs vs. Child Sponsorship Revenues



The Kaghan Memorial Trust							
Spending/Investments over 6 Financial Years Ending June 30, 2011							
Category	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	TOTAL
KMS Construction	0	608,338	7,363,541	6,276,612	1,818,040	5,830,208	21,896,739
KMS Running Expenses ( Less Depreciation )	83,828	167,656	250,124	3,384,647	4,777,211	8,473,262	17,136,728
KMT HO Operations ( Less Depreciation & Amortisation )	69,155	701,859	1,209,358	1,884,301	2,036,624	3,539,929	9,441,226
KMT Residence 1 & ACO Operations ( Less Depreciation )	0	0	0	0	483,598	1,580,720	2,064,318
KMT Residence 2 Operations	0	0	0	0	0	354,730	354,730
KMT & KMS Fundraising Events Organisational Expenses	0	0	0	0	629,985	1,078,756	1,708,741
Property, Plant & Equipment (KMS & KMT HO, Residence, ACO)	0	256,010	1,256,578	2,491,304	1,749,917	1,311,429	7,065,238
Intangible Assets	0	0	0	0	141,800	10,600	152,400
Advances & Deposits ( Including KMS Land Lease Rental)	0	3,305,167	-2,294,823	9,299	-306,873	-515	712,255
Receivables	0	0	0	0	181,100	-177,100	4,000
Advance Tax Deducted by Donors	675	209,999	285,412	173,607	14,937	22,425	707,055
Investments	700,000	-200,000	-500,000	0	0	0	0
<b>Total Spending During the Year</b>	<b>853,658</b>	<b>5,049,029</b>	<b>7,570,190</b>	<b>14,219,770</b>	<b>11,526,339</b>	<b>22,024,444</b>	<b>61,243,430</b>
<b>Total Income During the Year (Including Loans and Credits)</b>	<b>3,375,300</b>	<b>2,928,860</b>	<b>7,405,973</b>	<b>14,080,794</b>	<b>11,617,471</b>	<b>21,935,665</b>	<b>61,344,063</b>
<b>Capital Expenditure Reserve Utilised During the Year</b>	<b>-2,500,000</b>	<b>2,100,000</b>	<b>170,000</b>	<b>230,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Funds Available During The Year</b>	<b>875,300</b>	<b>5,028,860</b>	<b>7,575,973</b>	<b>14,310,794</b>	<b>11,617,471</b>	<b>21,935,665</b>	<b>61,344,063</b>
<b>Surplus/Deficit</b>	<b>21,642</b>	<b>-20,169</b>	<b>5,783</b>	<b>91,024</b>	<b>91,132</b>	<b>-88,779</b>	<b>100,633</b>
<b>Cash in Hand at Year End</b>	<b>21,642</b>	<b>1,473</b>	<b>7,256</b>	<b>98,280</b>	<b>189,412</b>	<b>100,633</b>	

## Grade One Girls



KMS promotes equal education for both girls and boys. We aim to meet this goal with seventeen boys and seventeen girls in each of the two classes per year group. At the beginning of the Academic year 2011, Grade one had nine female vacancies. There were several reasons for this, one being that some girls were held back when the rest of Kindergarten was promoted to Grade 1 at the end of last year because they were too young. More importantly, we are concerned about the reluctance that some parents may have towards educating their girls, and consequently towards enrolling them in school.

As the first term unfolded, applications for girls' places were slow and sporadic. By the end of April we had gone from 25 girl enrolments to 27 of our 34 places. By

the end of May, three more places had been filled, and by June we had reached our current enrolment of 33 girls. With one place left to fill, we are positive that Grade One should be complete early in the Second Semester.

The steady increase in girl enrolments is indicative of the community becoming more and more agreeable to girls' education. This is very positive for us at KMS as we strive for equal enrolment of both boys and girls. And the support of the community is essential for us to be able to achieve this goal.

Carrie Bewley, STA

## Student Profile, Shabeena Bibi

Shabeena Bibi recently joined Grade 1 at KMS, along with her younger sister Sadaf, when her family relocated from Balakot.

The first few days for Shabeena were difficult; she was a little hesitant and protective of herself and her younger sister. But after only a couple of weeks, she dropped her guard and revealed the lovely little girl that she is.

Shabeena has an incredibly bright smile, and is very popular among both her teachers and peers. She had a little previous schooling and has been able to

successfully transfer and contribute that knowledge to her new classes.

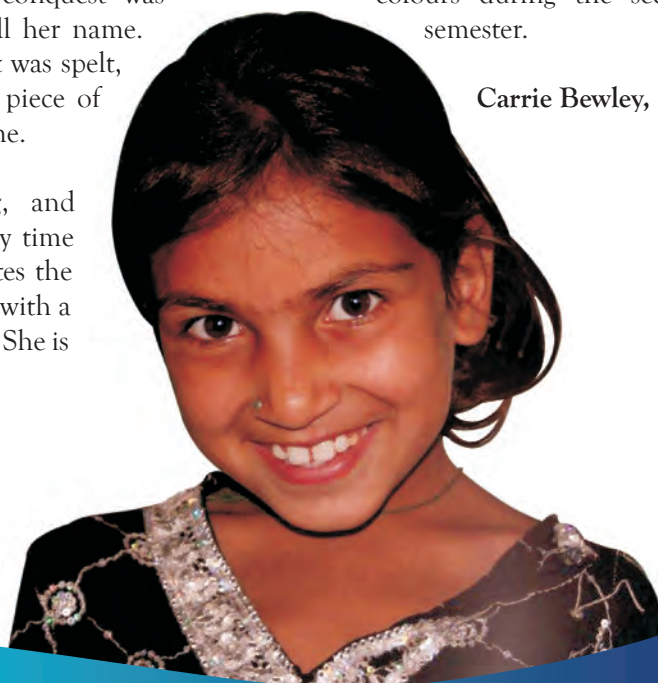
Shabeena is extremely confident and motivated and shows a deep interest for learning. Her first conquest was learning how to spell her name. She asked me how it was spelt, wrote it down on a piece of paper and took it home.

The next morning, and every day since, every time she sees me she recites the spelling of her name with a big smile on her face. She is

incredibly proud of herself, and I am incredibly proud of her.

Shabeena has a lot of potential and I look forward to seeing her really show her true colours during the second semester.

Carrie Bewley, STA



### Upcoming Events

- ♦ KMT Lucky Draw, August 14
- ♦ KMS Sports Day, September 14
- ♦ TCKP Tour of The Himalayas International Mountainbike Race, September 16-18

## Spring Social

On the lovely spring evening of the 30th April, 2011, KMT hosted its second Spring Social fundraiser. The venue of the spring themed social was beautifully decorated with canopies of colourful, fragrant flowers and atmospheric lighting. More than 200 guests attended the event, and enjoyed a five star dinner, the company of both international and Pakistani guests, and fine music played by a top Lahore DJ.

KMT's annual socials offer the opportunity for the Trust to raise

awareness of the work that it's doing, to make new friends, and to generate funds for the Kaghan Memorial School. The evening was truly a success, and it made a profit of Rs. 702,026 (after deducting organisational costs), which is by far the most successful Social yet.

KMT would like to thank Arcadian Hotels and Resorts for serving an excellent dinner and Raheel Khan for the beautiful decor and logistical



arrangements. We would especially like to extend our gratitude and thanks to all of the guests and new friends of KMT who made this an unforgettable evening.

## PSO Sponsors 12 KMS Students



**Pakistan State Oil**

KMT is happy to announce that Pakistan State Oil (PSO) has decided to sponsor the education of 12 children at the Kaghan Memorial School through KMT's Sponsor a Child (SAC) Programme. This is the second time that PSO has supported KMT through our SAC-programme and we are truly grateful for their continued generosity. The sponsored children are enrolled in

Kindergarten and they have all settled in well to school life, and are thoroughly enjoying their first year at KMS. Thanks to the kind support of PSO and other child sponsors, the children at KMS can continue to develop both academically and socially, and receive the quality education that KMT and KMS are committed to deliver to them.

## New Staff Profile

**Stephanie Svensson –  
Programme Officer**



Stephanie joined KMT at the end of April from Sweden where she recently has obtained her Master's degree in Crisis Management and Peace Building.

ment and Peace Building.

Prior to joining KMT's Head Office Stephanie was working in the Swedish Foreign Ministry's Africa Department. Her interest for development issues started when Stephanie was living and working as a volunteer in Ghana in 2005. She grew very fond of the country and has since been back to visit friends and been working as a trainee at a women's organisation.

Stephanie has previous experience of

working with children in vulnerable situations through the Swedish Red Cross. This is the main reason behind her decision to move to Pakistan and to support KMT's vision of providing quality education to underprivileged children.

Whilst at KMT, Stephanie's main focus will be on strengthening the Sponsor a Child Programme. When Stephanie is not working she enjoys watching films, sewing and hiking.



### Contact Us

**The Kaghan Memorial Trust**  
 House 1, Old Firing Range Drive, Main Bani Gala Road, Bani Gala  
 Islamabad, 44000, Pakistan  
**Phone Lines:** +92 (0) 51 - 8436973, 8436974  
**E-mail:** info@kmt.org.pk | **Website:** www.kmt.org.pk



## About the Trust

The Kaghan Memorial Trust (KMT) is a non-profit Charitable Trust registered in Islamabad in January 2006 in the aftermath of the 2005 earthquake in Northern Pakistan.

The sole immediate objective of the Trust is to establish and operate the Kaghan Memorial School in the Kaghan Valley of Northern Pakistan. This School offers a first-class education to children of this underdeveloped region that was severely hit by the earthquake. Through the provision of quality education, KMT contributes towards sustainable long-term development in the Kaghan Valley.

## About the School

The Kaghan Memorial School (KMS) is the first of its kind in Pakistan, in that the highest quality of education is being made freely available to some of the poorest children in the country. When fully operational, the resources and facilities being provided and developed in this school will rival those at the best institutions in Pakistan.

The Kaghan Memorial School is dedicated to the memory of the thousands of children who lost their lives to the earthquake.

## New Contributors

April to June 2011

### Child Sponsorships (New)

Pakistan State Oil	12 children
Mr. Najeel Anwer	2 children
Mr. Nasir Khan and Mrs. Jehan Ara	1 child
Mr. Michael Gregory	1 child
Mr. Sajjad Ali Khan	1 child
Mr. Muhammad Bilal Khan	1 child
Mr. and Mrs. Gustavsson	1 child
Walking Dictionary	1 child
Mr. Zahid Iftikhar Khan	1 child

### Child Sponsorships (Renewals)

Thal Limited - Pakistan Papersack Division	2 children
Ms. Fizza Ijaz	1 child
Ms. Samina Naz	1 child
Mr. Muhammad Mohsin Hussain	1 child
Mr. Khawar Saleem Aslam	1 child
Mrs. Farida Mannan	1 child
Mr. Qaim Shah	1 child

### General Donations

Syed Junaid Ali Qasim Rs. 20,000

### Specified/Reserved Donations

Embassy of Switzerland Rs. 428,500  
 (for KMS Medical Camp)  
 Ms. Anna Dahlberg Rs. 31,690  
 (for the purchase of books and school supplies)

### Interest Free Loans (Outstanding on June 30, 2010)

Mr. Khurram Khan Rs. 8,782,024  
 De Laas Gul Welfare Programme Rs. 175,000  
 Mr. Tashfeen Sarfraz Rs. 169,200 (US\$2,000)  
 Syed Junaid Ali Qasim Rs. 100,000



## Friends of KMT

### Pakistan

Munawar B. Ahmad	Tariq Husain
Meraj Humayun Khan	Maryam Shahid Khan
Dr. Tasleem Akhtar	Carmen Fabian
Dr. Murad Afridi	Faridullah Khan
Dr. Hina Inayat Khan	Tahir Ayub Khan
Mehr Zeb	Jawwad Abbasi
Shakir Hussain	Nadeem A. Sheikh
Anam Zeb	Mahe Nau Haider
Jennifer Ankrom	

### International

#### New Zealand

Nathan Dahlberg  
 Robin Reid  
 Britta Martin  
 Jamila Ahmed

#### Iran

Mitra Sarraf

#### United Kingdom

Jeremy 'Jez' Cox

#### Germany

Isabel Puchinger

#### Switzerland

Pilar Aguilar

#### USA

Amanda Lawrence  
 Elizabeth Logan

#### UAE

Ijaz Anwer  
 Akbar Ahmed  
 Ayesha Ahmed

#### Holland

Francis Linthorst  
 Casper Helling

#### Finland

Yousaf Ghous

## KMT Board of Trustees

Khurram Khan Syed Junaid Qasim Kashif Khwaja Naila Hussain Mohsin Hayat Ali Bajwa Shaheryar Chishty